

BOC Aviation Investor Presentation

JUNE 2023

30 Years of
Excellence

 **BOC AVIATION**

Disclaimer

This presentation contains information about BOC Aviation Limited ("BOC Aviation"), current as at the date hereof or as at such earlier date as may be specified herein. This document does not constitute or form part of and should not be construed as, an offer to sell or issue or the solicitation of an offer to buy or acquire securities of BOC Aviation or any of its subsidiaries or affiliates or any other person in any jurisdiction or an inducement to enter into investment activity and does not constitute marketing material in connection with any such securities.

Certain of the information contained in this document has not been independently verified and no representation or warranty, expressed or implied, is made as to, and no reliance should be placed on, the information or opinions contained herein or in any verbal or written communication made in connection with this presentation. The information set out herein may be subject to revision and may change materially. BOC Aviation is not under any obligation to keep current the information contained in this document and any opinions expressed in it are subject to change without notice.

No part of this document, nor the fact of its distribution, should form the basis of, or be relied on in connection with, any contract or commitment or investment decision whatsoever. No representation, warranty or undertaking, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or the opinions contained herein. Neither BOC Aviation nor any of its affiliates, advisors, agents or representatives including directors, officers and employees shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this document or its contents or otherwise arising in connection with this document. This document is highly confidential and is being given solely for your information and for your use and may not be shared, copied, reproduced or redistributed to any other person in any manner.

This document may contain "forward-looking statements", which include all statements other than statements of historical facts, including, without limitation, any statements preceded by, followed by or that include the words "will", "would", "aim", "aimed", "will likely result", "is likely", "are likely", "believe", "expect", "expected to", "will continue", "will achieve", "anticipate", "estimate", "estimating", "intend", "plan", "contemplate", "seek to", "seeking to", "trying to", "target", "propose to", "future", "objective", "goal", "project", "should", "can", "could", "may", "will pursue" or similar expressions or the negative thereof. Such forward-looking statements involve known and unknown risks, uncertainties and other important factors beyond BOC Aviation's control that could cause the actual results, performance or achievements of BOC Aviation to be materially different from future results, performance or achievements expressed or implied by such forward-looking statements. Neither BOC Aviation nor any of its affiliates, agents, advisors or representatives (including directors, officers and employees) intends or has any duty or obligation to supplement, amend, update or revise any of the forward-looking statements contained in this document.

Any securities or strategies mentioned herein (if any) may not be suitable for all investors. Recipients of this document are required to make their own independent investigation and appraisal of the business and financial condition of BOC Aviation and/or any other relevant person, and any tax, legal, accounting and economic considerations that may be relevant. This document contains data sourced from and the views of independent third parties. In replicating such data in this document, BOC Aviation does not make any representation, whether express or implied, as to the accuracy of such data. The replication of any views in this document should not be treated as an indication that BOC Aviation agrees with or concurs with such views.

Developments in 2023 YTD



STRONG ASSET QUALITY

- 635 aircraft owned, managed and on order¹
- 4.6 years² average fleet age; 8.0 years² average remaining lease term
- 99% aircraft utilization rate



PROACTIVE INVESTMENT STRATEGY

- Took delivery of two new aircraft in 1Q 2023
- Signed 13 lease commitments in 1Q 2023
- Committed to acquire three aircraft in 1Q 2023
- Committed to acquire another seven Airbus A320NEO family aircraft and six Boeing 737-8 aircraft in May



FUTURE GROWTH

- Delivered the first of 11 new Boeing 737-8 aircraft to Lynx Air in April
- Delivered another three new Boeing 787 aircraft from our orderbook to American Airlines in May, a total of 13 delivered to the airline since delivery of the 787 aircraft resumed in August 2022
- Expecting another five to be delivered to American Airlines through to 2024



ROBUST LIQUIDITY

- More than US\$5 billion of available liquidity³
- Supplemented by additional US\$1 billion of bonds raised in May at yield of 5.015% (for 10Y) and 4.627% (for 5Y)
- More than covers 2023 target capex and maturing liabilities
- Well positioned to support future investment



STRONG CREDIT RATINGS

- A- by S&P Global Ratings
- A- by Fitch Ratings

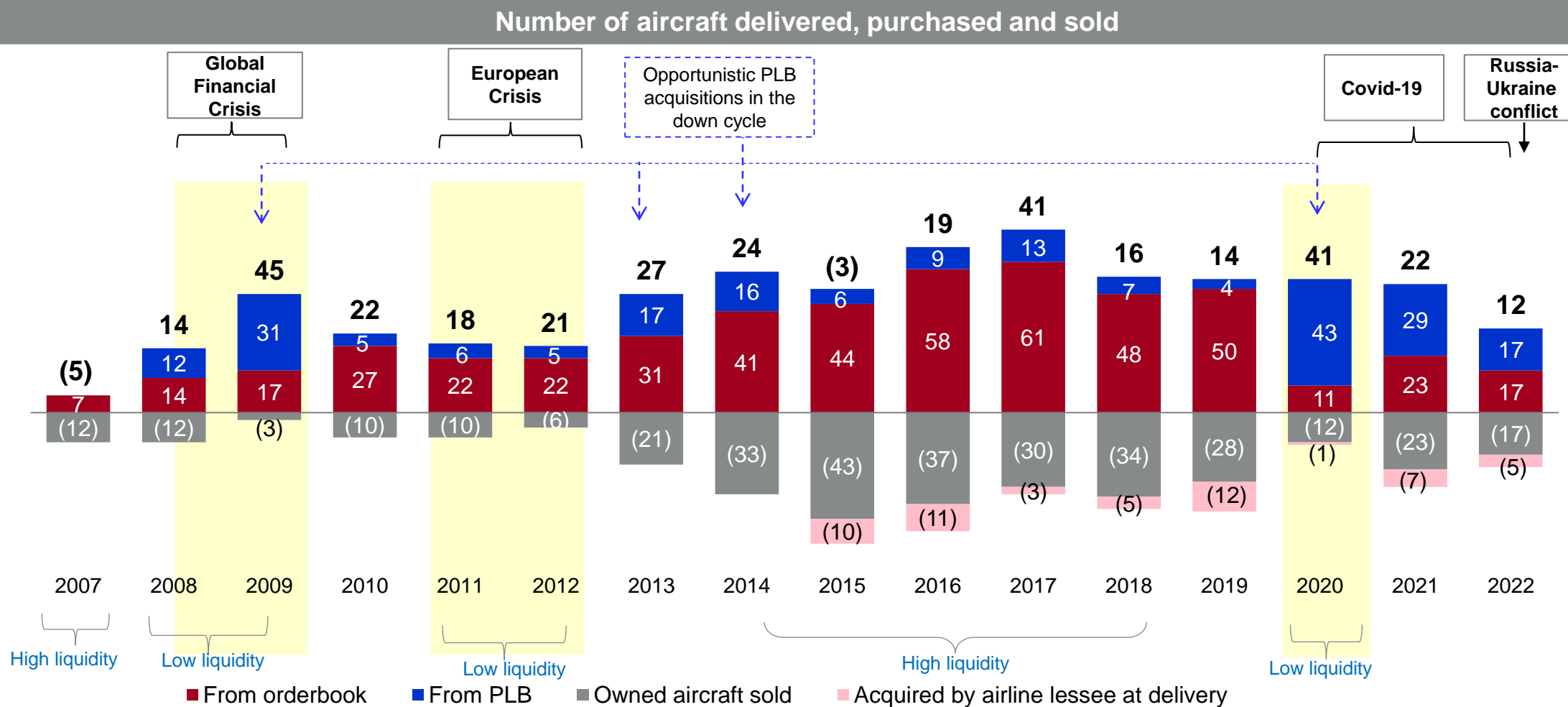


EXPERIENCED MANAGEMENT AND OWNERSHIP

- Experienced management team successfully managed through multiple cycles
- Bank of China provides ongoing support
- Announced the appointment of Mr. Liu Jin as Chairman of the Board of BOC Aviation
- Mr. Liu is the Vice Chairman of the Board of BOC and President of BOC

Long-term sustainable growth

How We Invest



Committed to acquire more than 1,000 aircraft since inception

All data as at the end of the relevant period

Popular and Fuel-Efficient Fleet

Our aircraft portfolio				
Aircraft type	Owned aircraft	Managed aircraft	Aircraft on order ¹	Total
Airbus A320CEO family	97	15	0	112
Airbus A320NEO family	92	0	114	206
Airbus A330CEO family	8	1	0	9
Airbus A330NEO family	6	0	0	6
Airbus A350 family	9	0	0	9
Boeing 737NG family	72	13	0	85
Boeing 737-8/9	52	0	85	137
Boeing 777-300ER	27	4	0	31
Boeing 787 family	25	1	8	34
Freighters	5	1	0	6
Total	393	35	207	635

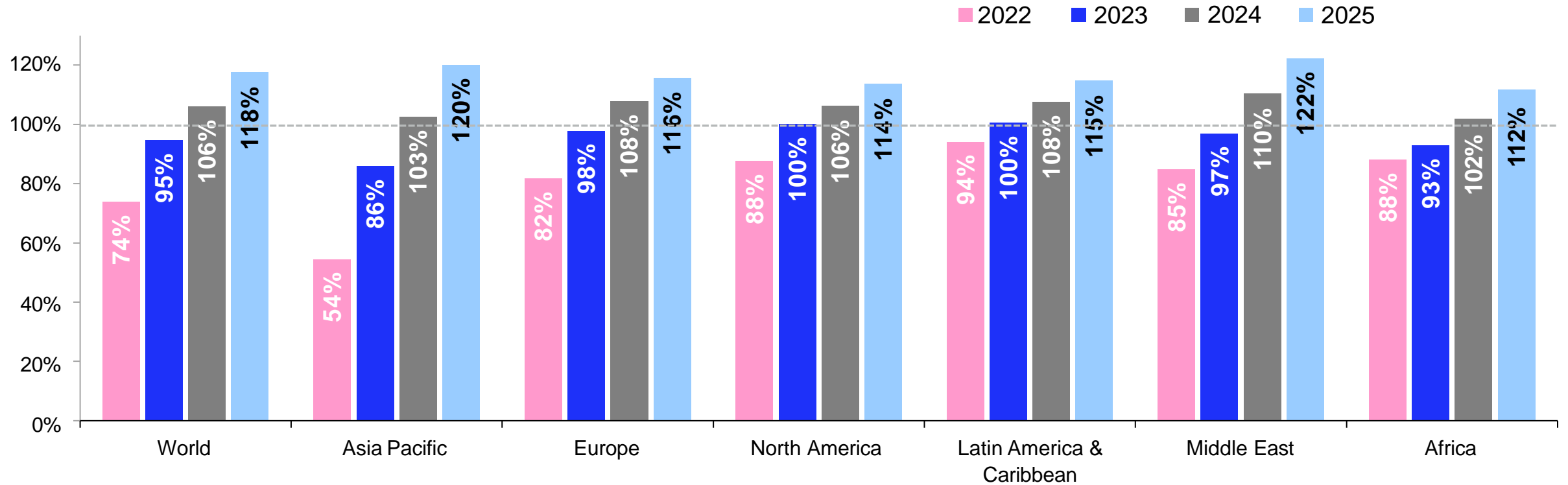
71% of existing fleet is latest technology aircraft²

All data as at 31 March 2023
See Appendices - Endnotes



Strong Recovery in Passenger Demand Expected

Passenger traffic recovery (% share of 2019)

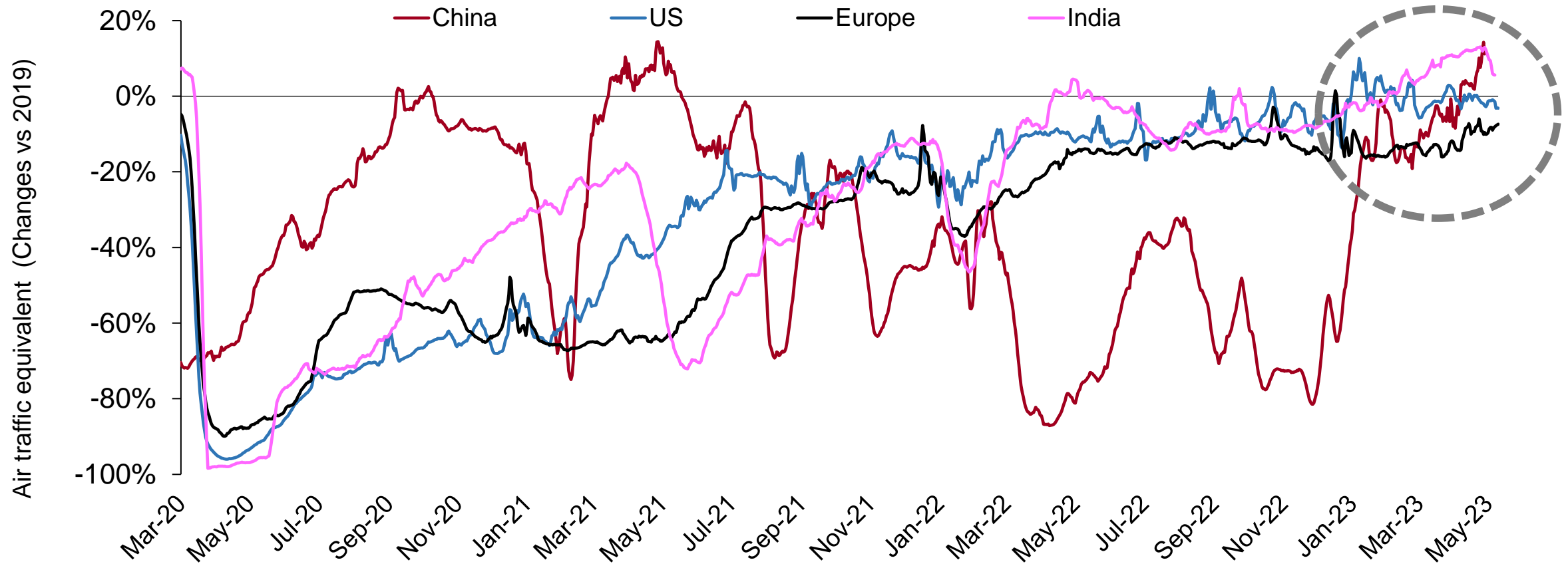


Recovery year						
2024	2024	2024	2023	2023	2024	2024

Passenger traffic expected to recover in 2024

See Appendices - Endnotes

Major Passenger Markets Have Broadly Recovered to Pre-Covid Levels



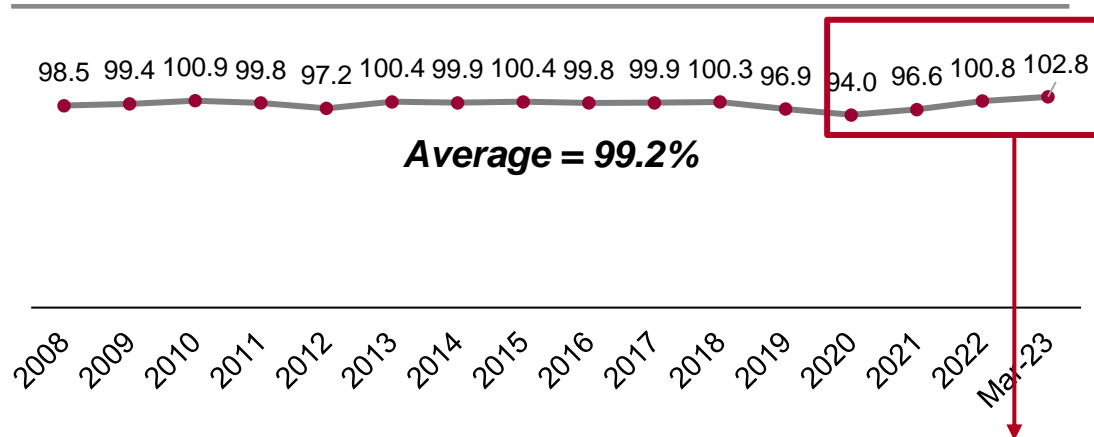
BOC Aviation proactively navigated aviation market's biggest stress test

See Appendices - Endnotes

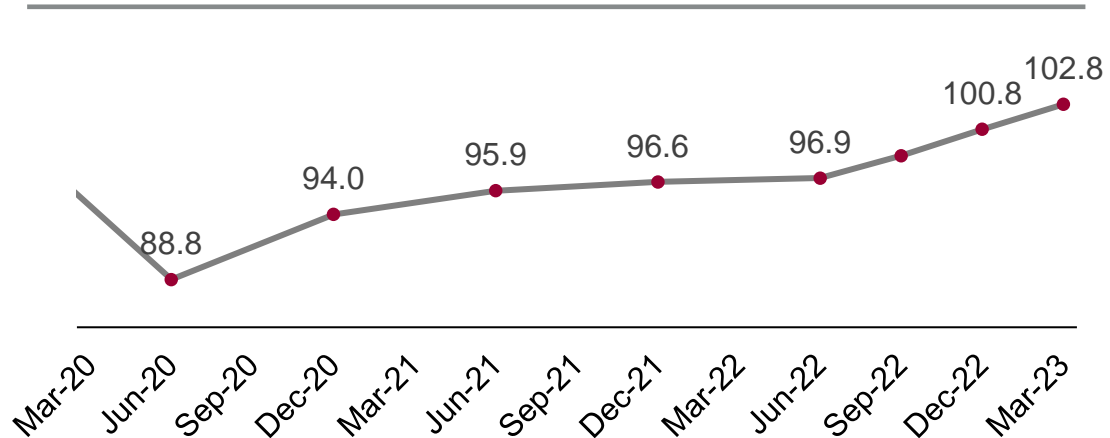


Rental Collection Consistently Above 100%

Annual collection rate (%)



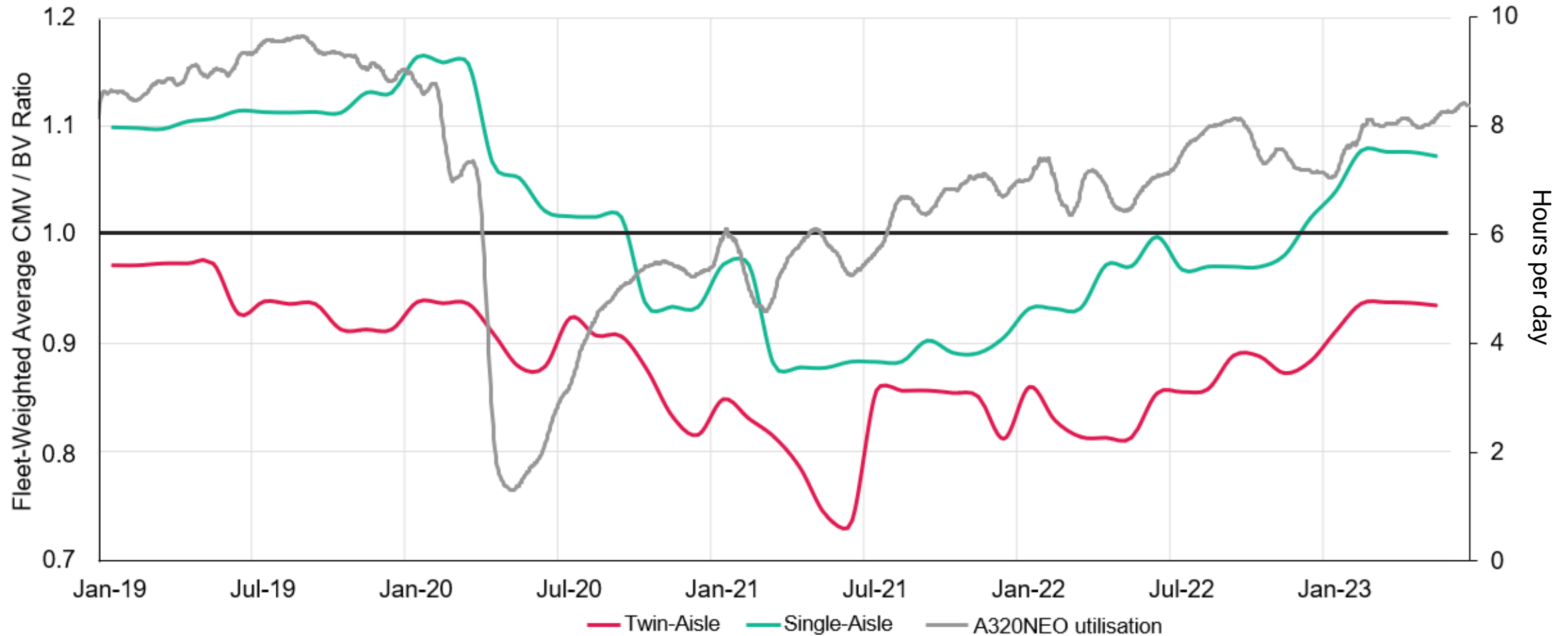
Collection rate since pandemic (%)



- Long term cash collection from airline customers remains high, at an average rate of 99.2% since 2008
- Collections were severely affected by the Covid-19 outbreak in early 2020, but have been recovering quickly to pre-pandemic level
- Collection rate as at 31 March 2023 was high at 103%

Maintaining high collection rate as deferred and overdue amounts are repaid

Rising Aircraft Values as Utilisation Accelerates

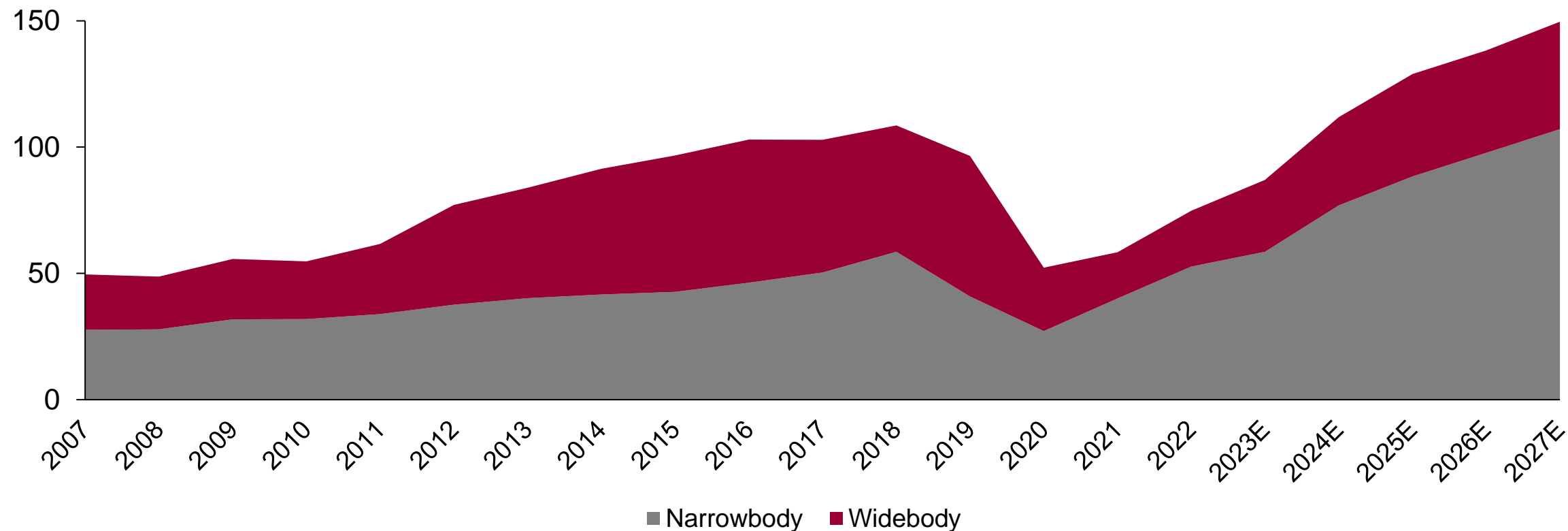


Aircraft valuation and lease rates track rising daily aircraft utilisation



Value of Deliveries to Exceed US\$125 Billion in 2025

US\$ billion

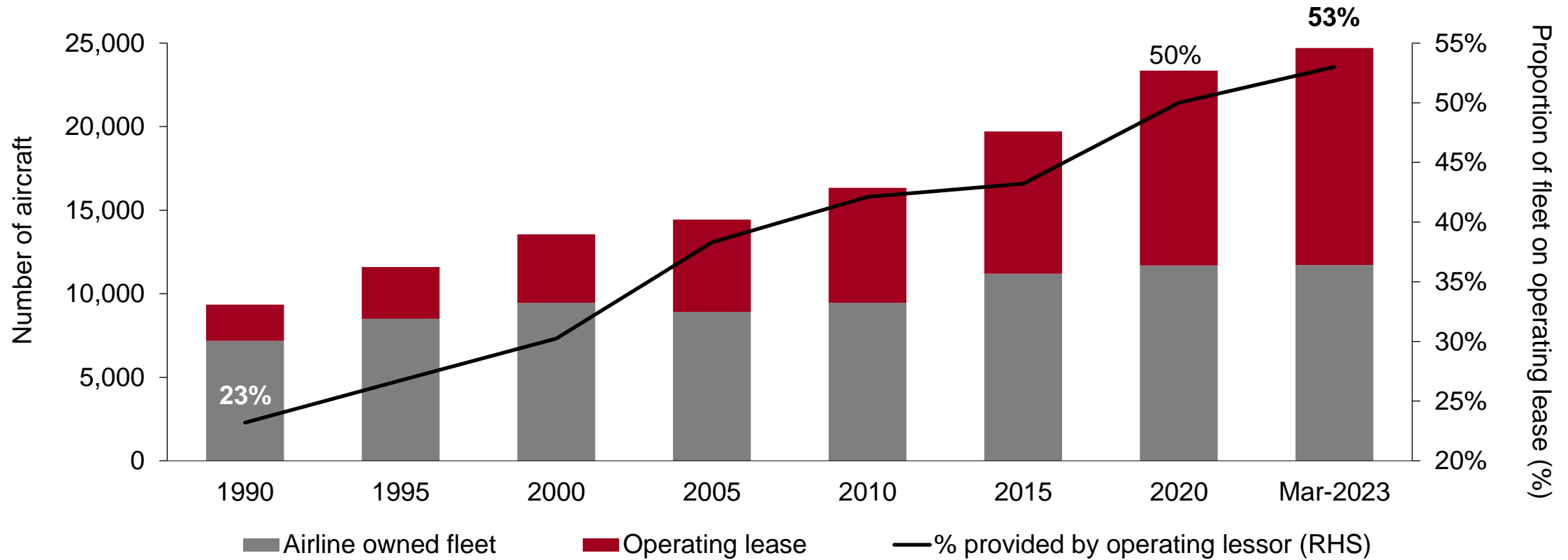


Value of deliveries expected to rise in the next four years

All data as at 31 December 2022
See Appendices - Endnotes

Operating Lessors' Share of the Market

Proportion of fleet on operating lease



Lessors own 53% of the aircraft market today

All data as at 31 March 2023
See Appendices - Endnotes

BOC Aviation Bonds Issued on the Tightest Spreads in 2023

Issuer	Issue Date	Tenor (years)	Amt Issued (US\$ million)	Coupon (%)	Yield (%)	T-Spread at Issue (bps)
BOC Aviation Limited	23/5/2023	5	500	4.500	4.627	120
BOC Aviation USA Corp	3/5/2023	10	500	4.875	5.015	160
Air Lease Corp	13/1/2023	5	700	5.300	5.560	190
SMBC Aviation Capital Finance DAC	3/5/2023	5	650	5.450	5.489	200
Aercap	31/5/2023	5	1,000	5.750	5.977	217
Air Lease Corp Sukuk Ltd	15/3/2023	5	600	5.850	-	185
Aviation Capital Group LLC	3/4/2023	5	600	6.250	6.438	275
Avolon Holdings Funding Ltd	4/5/2023	5	750	6.375	6.624	300
Griffin Global Asset Management	8/6/2023	3	400	7.750	7.750	373
Griffin Global Asset Management	8/6/2023	5	600	8.000	8.000	421
Macquarie Airfinance Holdings Ltd	18/4/2023	5	500	8.375	8.375	479

BOC Aviation's recent 10-year offering prices inside other lessors' 5-years

Looking Ahead

- Strong start to 2023
 - Improving utilisation rate and collection rate
 - All aircraft scheduled for delivery in 2023 are placed
 - Maintained strong credit ratings of A- from Fitch Ratings and S&P Global Ratings
 - Robust support from debt capital markets for US\$1 billion in bond offerings
- 2023 outlook
 - Robust recovery in the airline industry bodes well for demand for leased aircraft
 - Major passenger markets recording strong travel rebound
 - Relaxation of travel restrictions in China to further boost air travel demand
- Investing for the future to build sustainable long-term earnings
 - Committed to acquire seven Airbus A320NEO family aircraft and nine Boeing 737-8 aircraft in 2023 to date
 - High liquidity of more than US\$5 billion to fund debt obligations and anticipated capex

29 years of unbroken profitability with cumulative profits of US\$5.5 billion

All data as at 31 December 2022 unless otherwise stated

APPENDICES

The BOC Aviation Journey – 30 Years in 2023

Ownership

- 1993 ● SALE established with 50:50 joint ownership between Singapore Airlines and Boullioun Aviation Services
- 1997 ● Temasek and GIC each became 14.5% shareholders
- 2006 ● Bank of China acquired 100% of SALE on 15 Dec 2006
- 2016 ● Listed on HKEx on 1 June
- 70% by Bank of China
- 30% by public float
- 2023 ● 7th year as a listed company on 1 June

Total assets

US\$ billion

- 1997 ● >0.3
- 2000 ● >1
- 2006 ● >3
- 2009 ● >5
- 2013 ● >10
- 2017 ● >15
- 2020 ● >20
- 2022 ● 22.1

2023 is our 30th year anniversary

All data as at the end of the relevant period

BOC Aviation – Who are We?

Top 5

Global aircraft operating lessor¹

Listed on HKEX

HKEX code: 2588

US\$5.5 billion

Cumulative profits since inception²

>US\$5.0 billion

Available liquidity²

207

Aircraft on order³

Bank of China

70% owned by BOC

A-

Investment grade credit ratings from S&P and Fitch

US\$22.1 billion

Total assets²

635

Aircraft in fleet⁴

4.6 years; 8.0 years

Average fleet age & lease term remaining⁵

Industry leader focused on long-term sustainable earnings

All data as at 31 March 2023 unless otherwise indicated
See Appendices - Endnotes



Globally Diverse Management Team



Robert Martin
Managing Director & Chief Executive Officer

Zhang Xiaolu
Vice-Chairman & Deputy Managing Director

Steven Townend
Deputy Managing Director & Chief Financial Officer

David Walton
Deputy Managing Director & Chief Operating Officer

Deng Lei
Chief Commercial Officer (Asia Pacific & the Middle East)

Paul Kent
Chief Commercial Officer (Europe, Americas, Africa)

- 35 years of banking and leasing experience
- Managing Director and Board Director since July 1998

- 32 years of banking experience
- In charge of Risk Management, Market Research, Board Secretariat and Corporate Affairs departments

- 31 years of banking and leasing experience
- In charge of Finance, Treasury, Tax, Investor Relations and Settlement

- 36 years of legal, aviation finance and leasing experience
- In charge of Procurement, all operations and related departments

- 24 years of banking experience
- In charge of revenue activities for Asia Pacific and Middle East

- 27 years of aircraft finance and leasing experience
- In charge of revenue activities for Europe, Americas and Africa

Nationality



Highly experienced senior management team

All data as at May 2023



Core Competencies - BOC Aviation Track Record

Since inception in 1993:

- Purchasing More than 1,000 aircraft purchased totalling more than US\$58 billion
- Leasing More than 1,200 leases executed with >180 airlines in > 60 countries and regions
- Financing^{1,2} More than US\$38 billion in debt raised

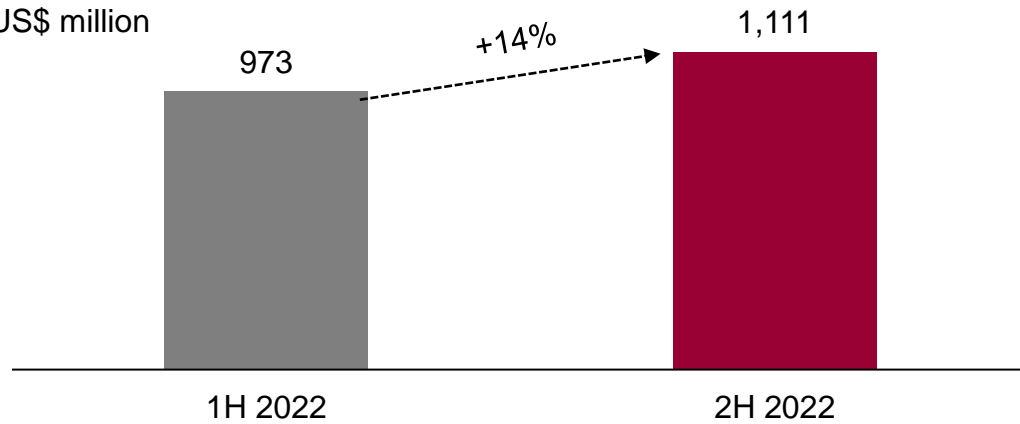
- Sales More than 400 aircraft sold
- Transitions 129 transitions
- Repossessions³ 65 aircraft in 19 jurisdictions

All data as at 31 March 2023, since inception unless otherwise indicated
See Appendices - Endnotes

An Improvement in 2H 2022 over 1H 2022

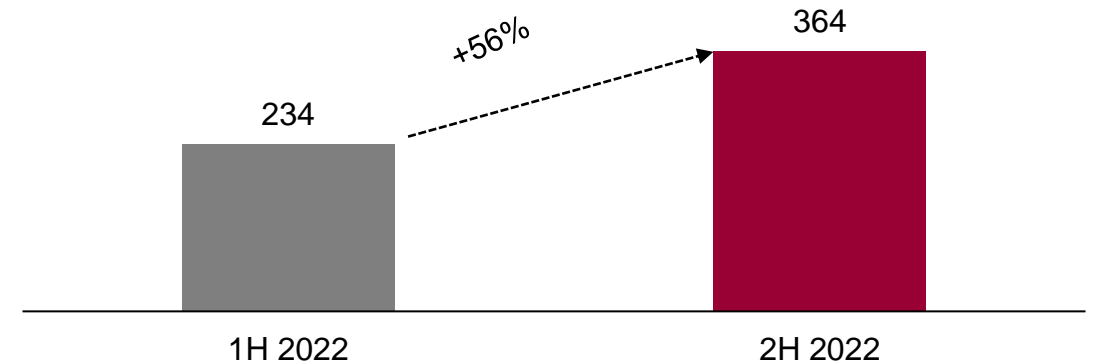
Core revenues¹

US\$ million



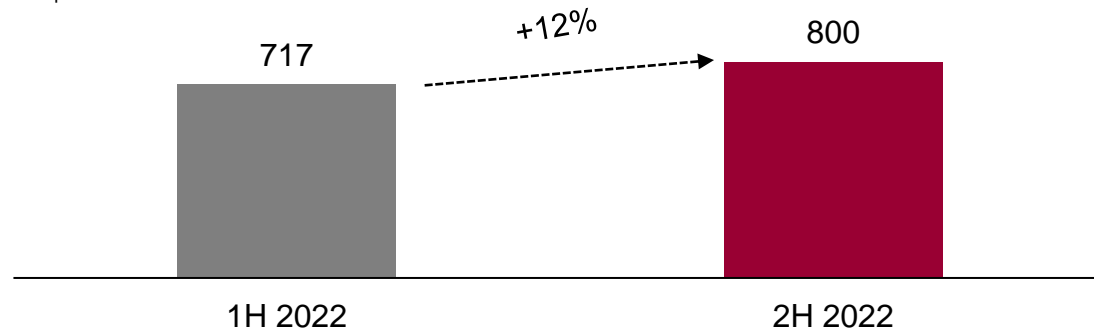
Core profit before tax¹

US\$ million



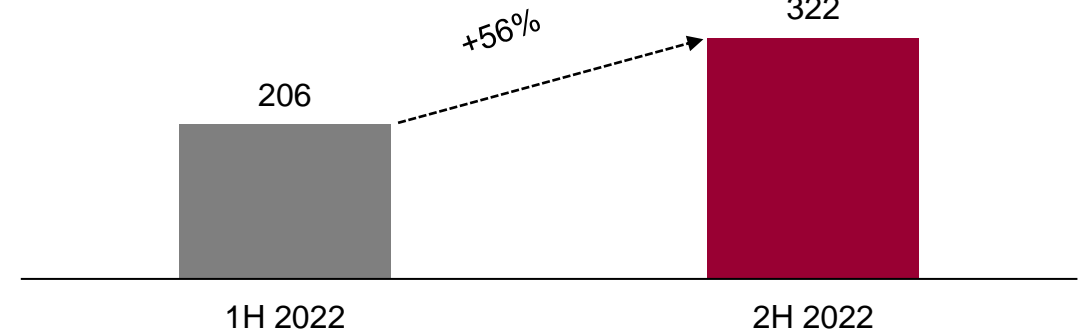
Operating cash flow net of interest²

US\$ million



Core net profit after tax¹

US\$ million



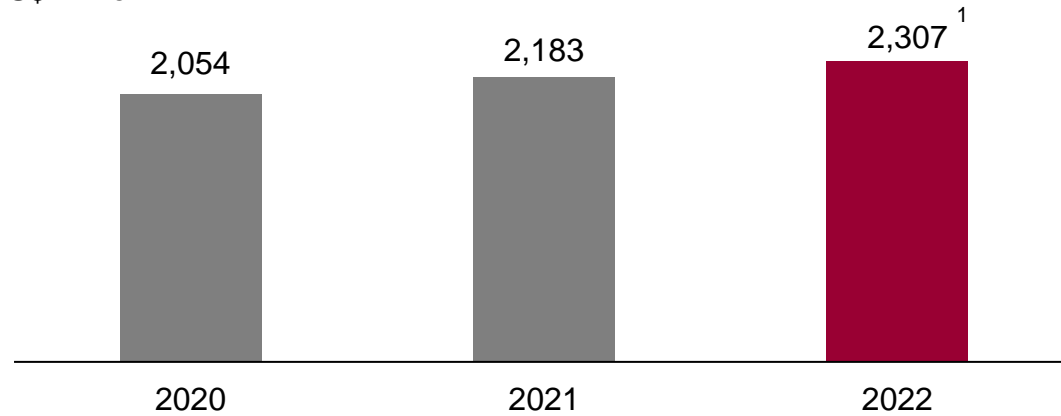
A strong 2H 2022 performance reflects the robustness of the business model

Due to rounding, numbers presented may not add up precisely to the total core net profit after tax provided elsewhere in the presentation
See Appendices - Endnotes

Continued Resilient Performance

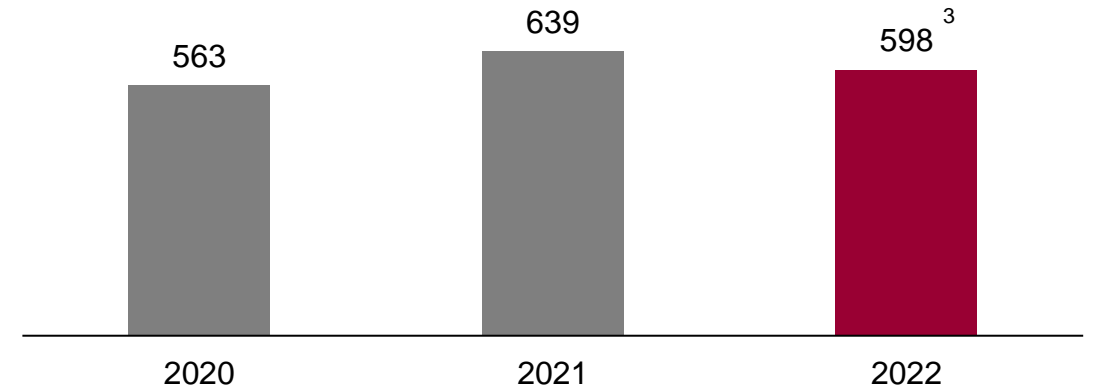
Fleet growth underpins growth in revenues

US\$ million



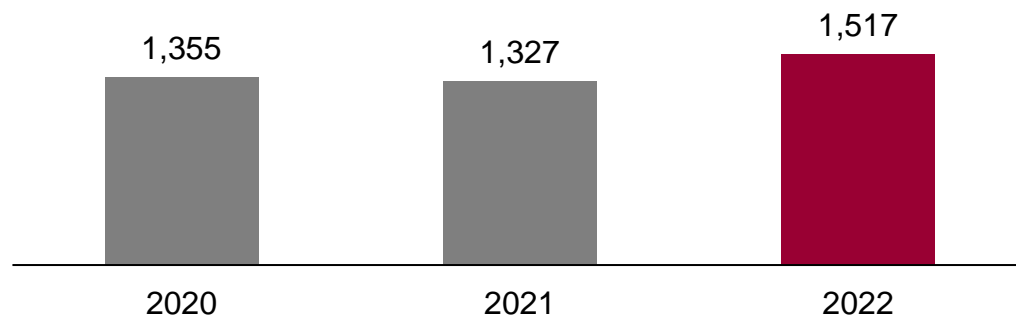
Strong core PBT

US\$ million



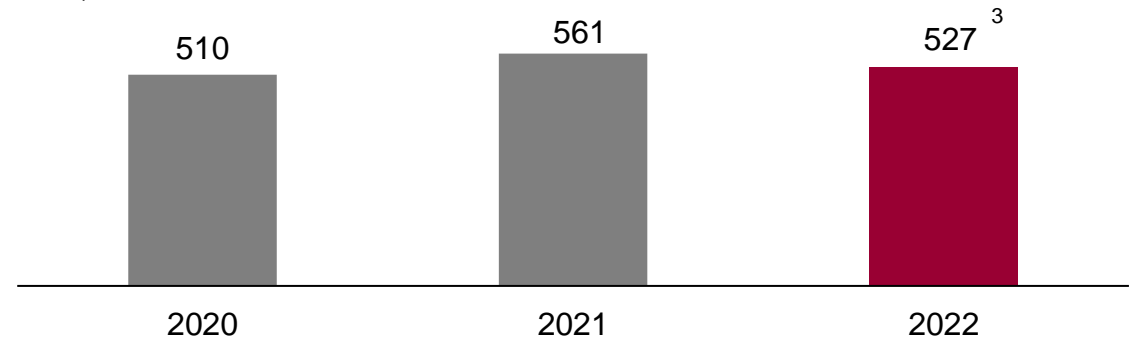
Rising operating cash flow net of interest²

US\$ million



Resilient core NPAT

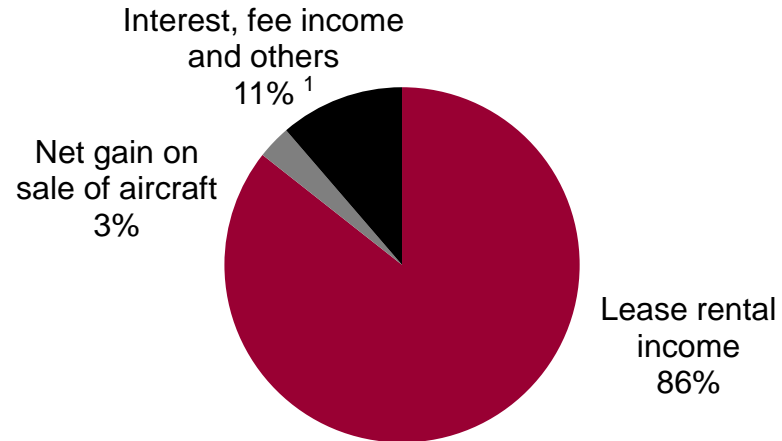
US\$ million



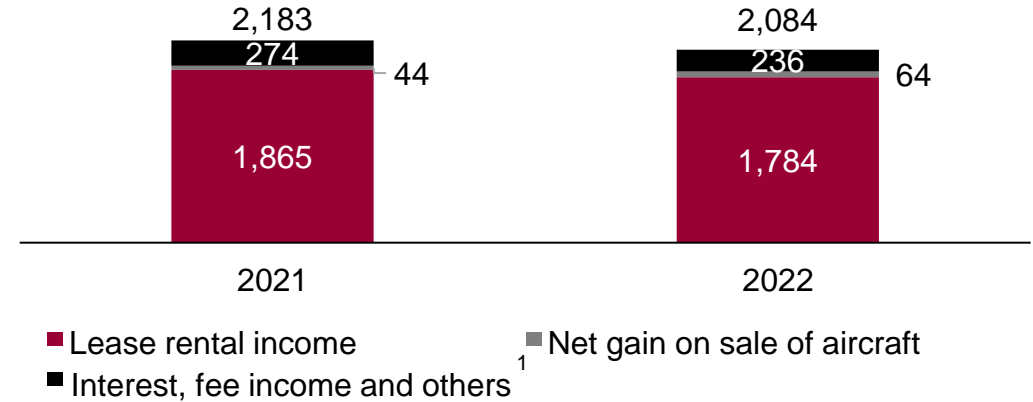
All data as at 31 December 2022
See Appendices - Endnotes

Lease Rental Income Continues to Dominate Revenue

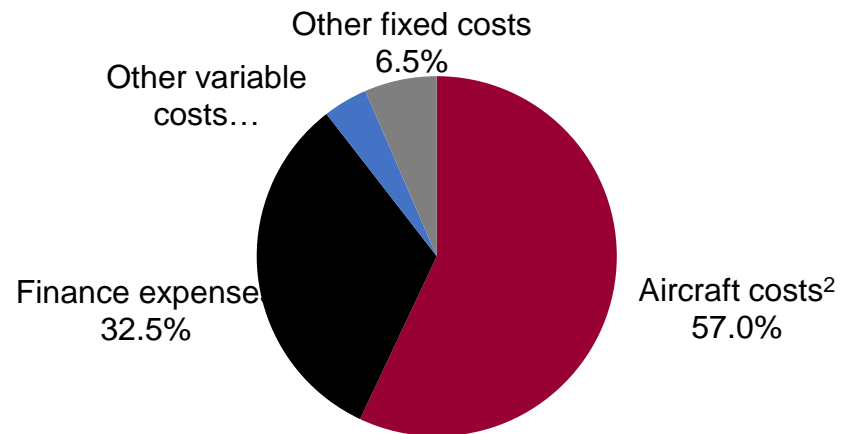
Lease rental income dominates total revenues and other income



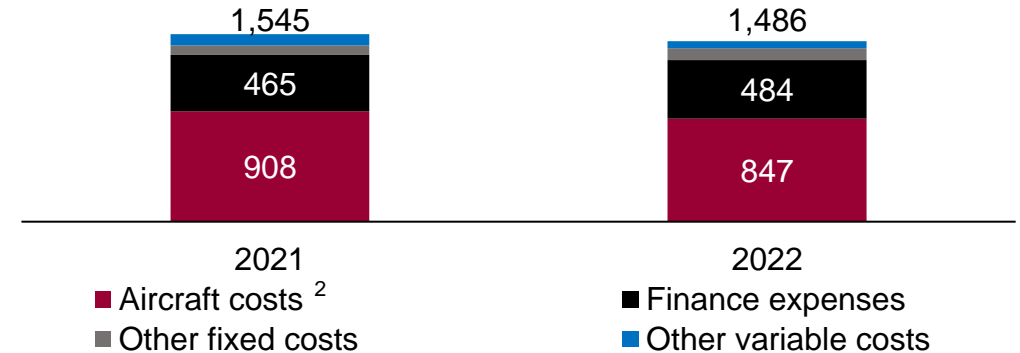
US\$ million



Depreciation of aircraft and financing costs are key costs



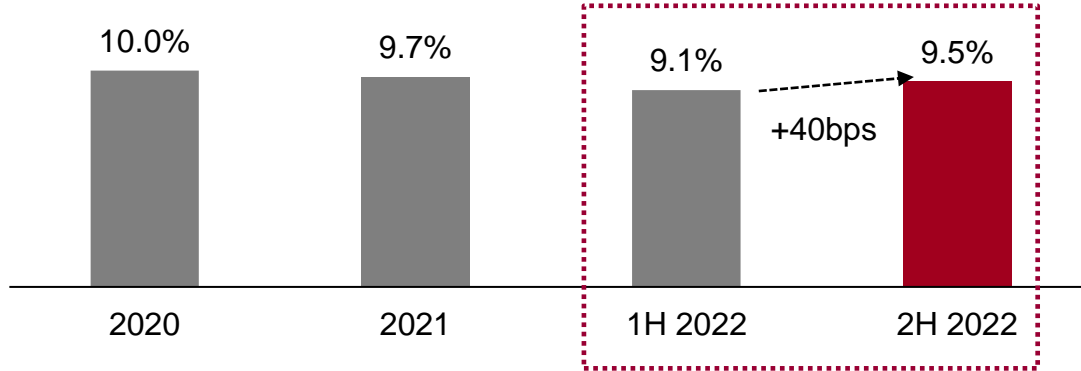
US\$ million



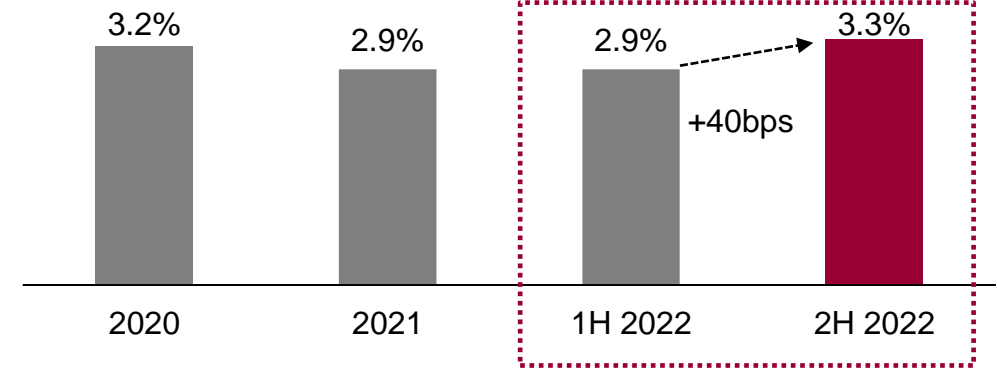
All data as at 31 December 2022
See Appendices - Endnotes

Lease Yields Improved in 2H 2022

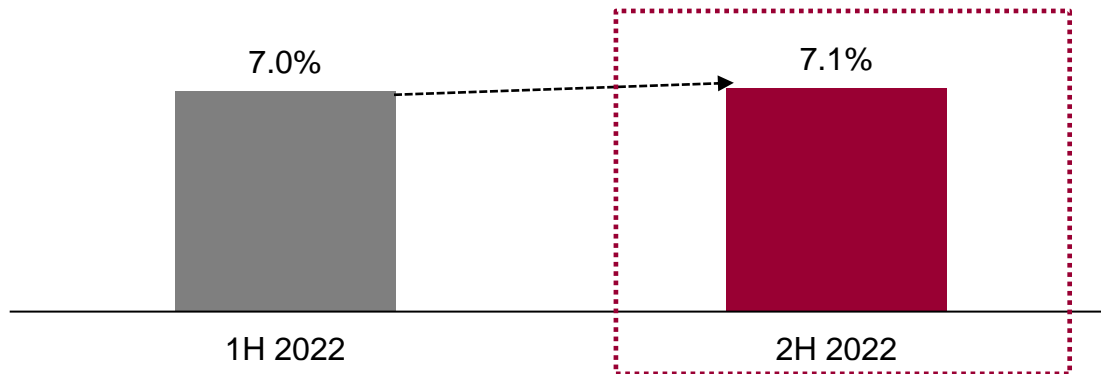
Lease rate factor¹



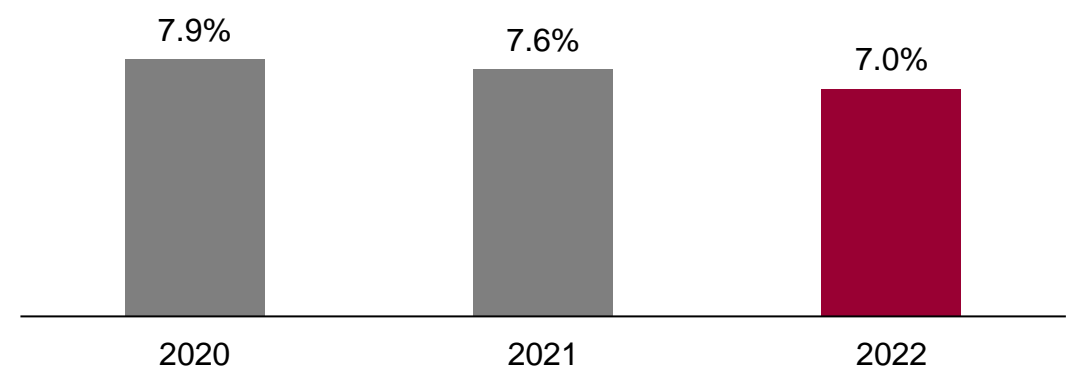
Cost of debt²



Net lease yield³ 1H 2022 vs 2H 2022



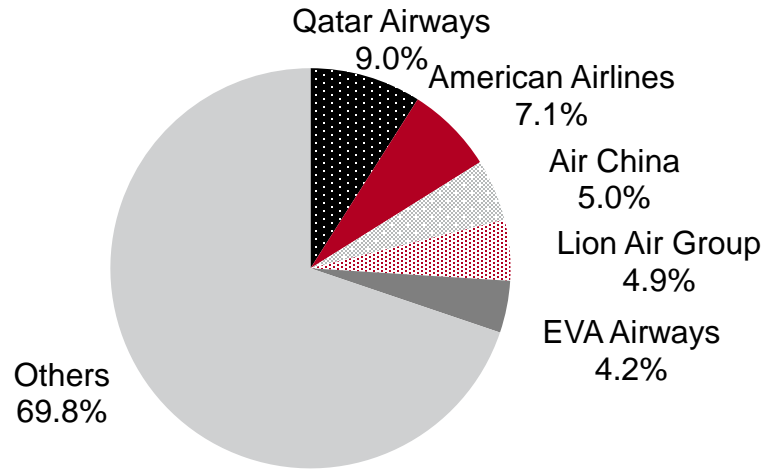
Net lease yield³



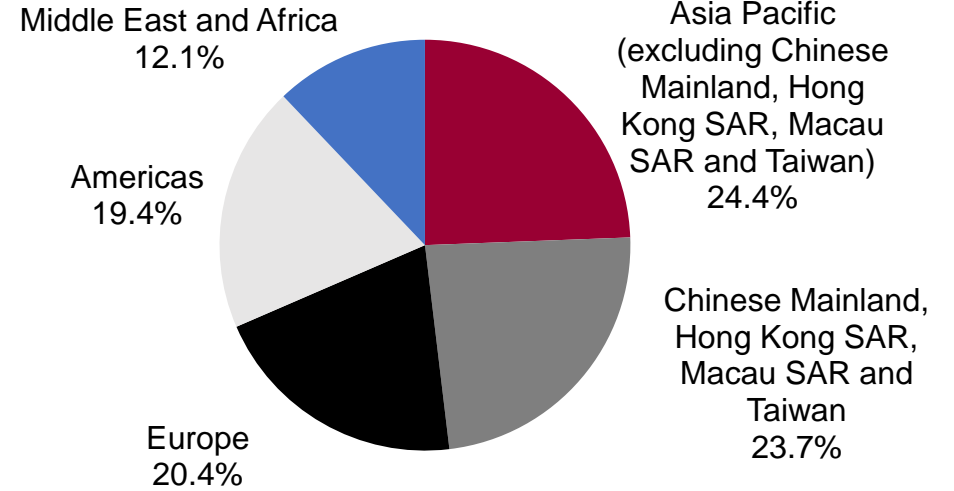
All data as at 31 December 2022
See Appendices - Endnotes

Globally Diversified Portfolio

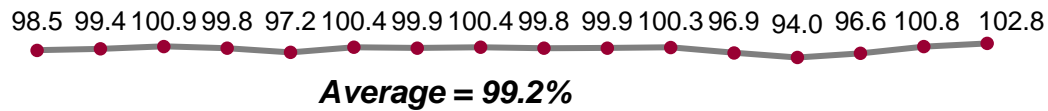
Lease portfolio diversified by customer^{1,2}



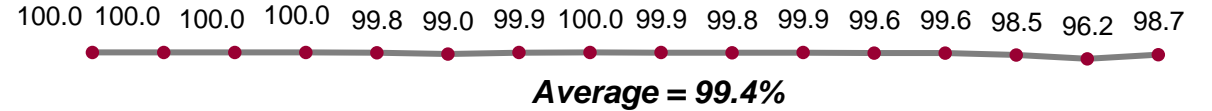
...and increasingly diversified by geography^{3,4}



Collection rate (%)



Fleet utilisation (%)⁵



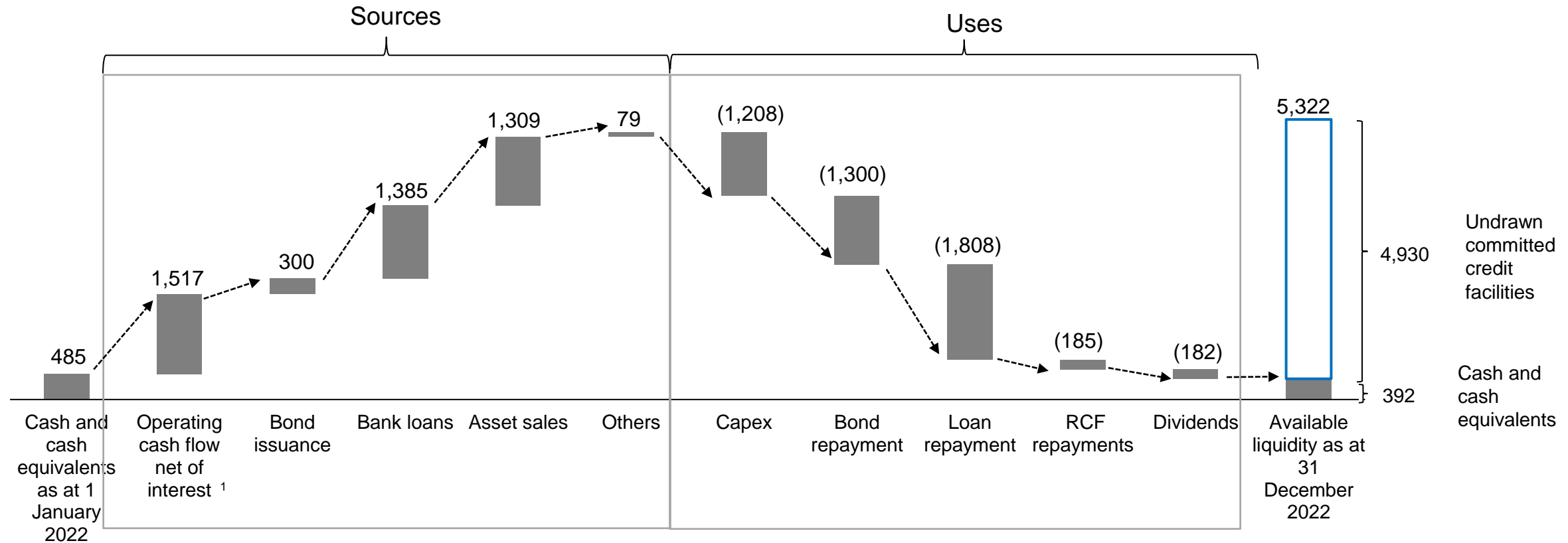
2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 Mar-23

2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 Mar-23

All data as at 31 December 2022 unless otherwise indicated
See Appendices - Endnotes

Diverse Funding Channels Utilised in 2022

US\$ million



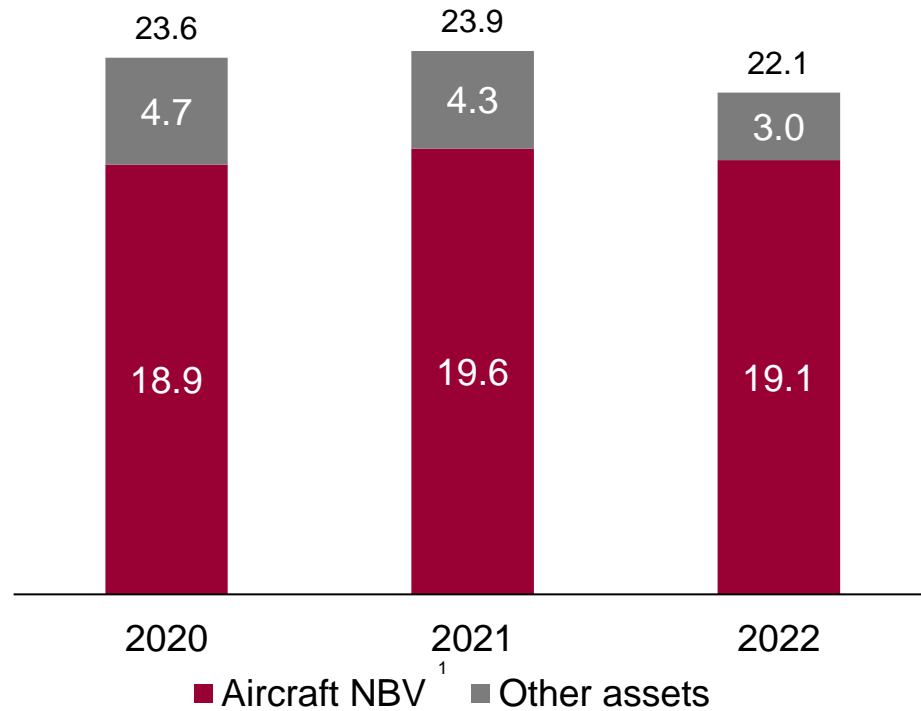
Internal cash generation reduced reliance on debt financing

All data as at 31 December 2022
See Appendices - Endnotes

Strong Balance Sheet & Liquidity

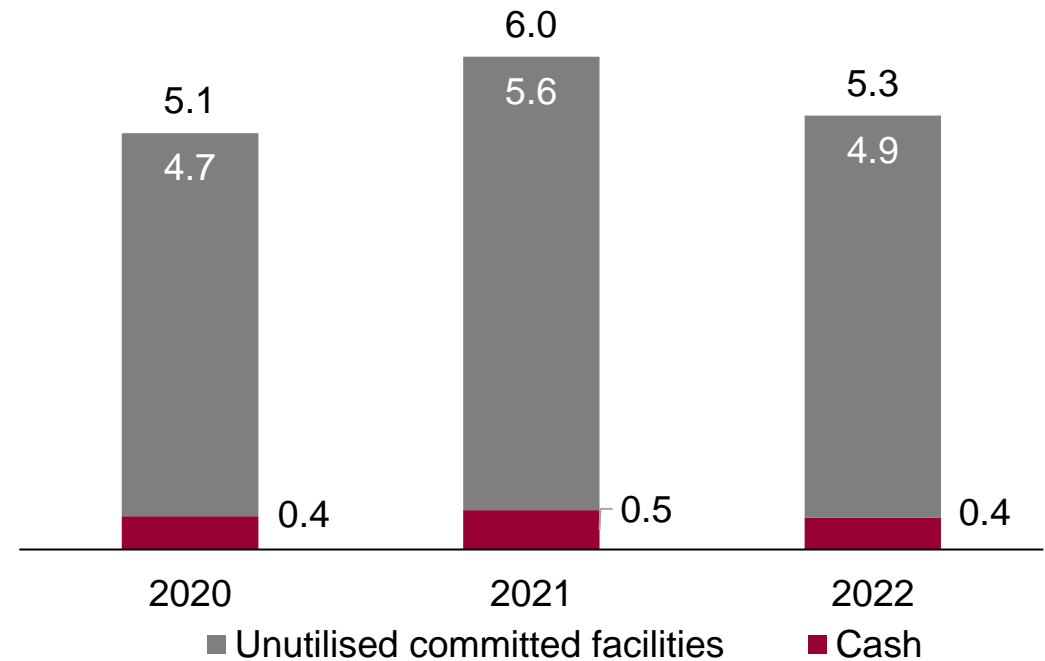
Stable balance sheet

US\$ billion



Liquidity remains robust

US\$ billion



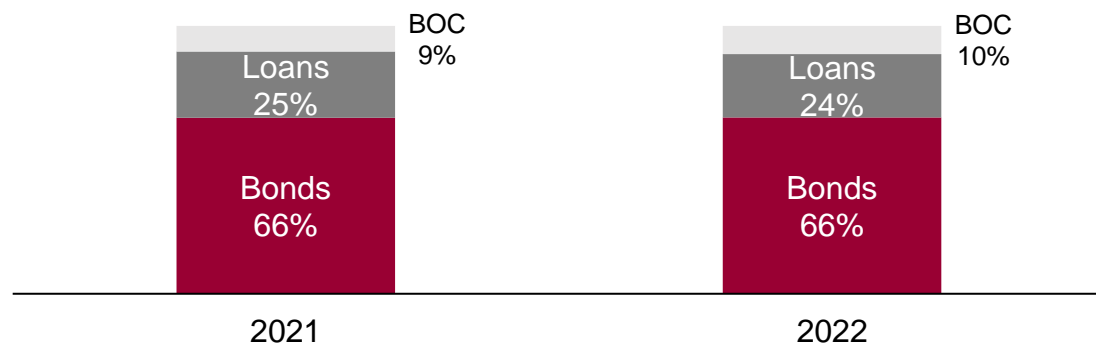
Total liquidity of more than US\$5 billion

Due to rounding, numbers presented may not add up precisely to the totals.

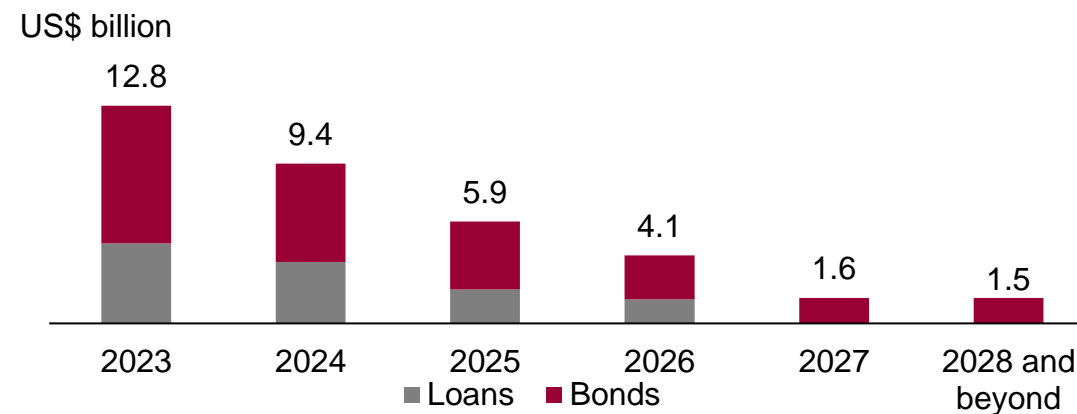
All data as at 31 December 2022
See Appendices - Endnotes

Flexible Capital Structure

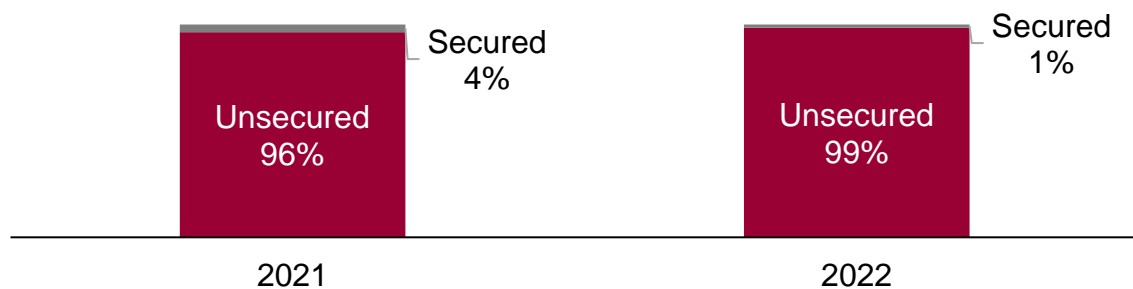
Sources of debt¹



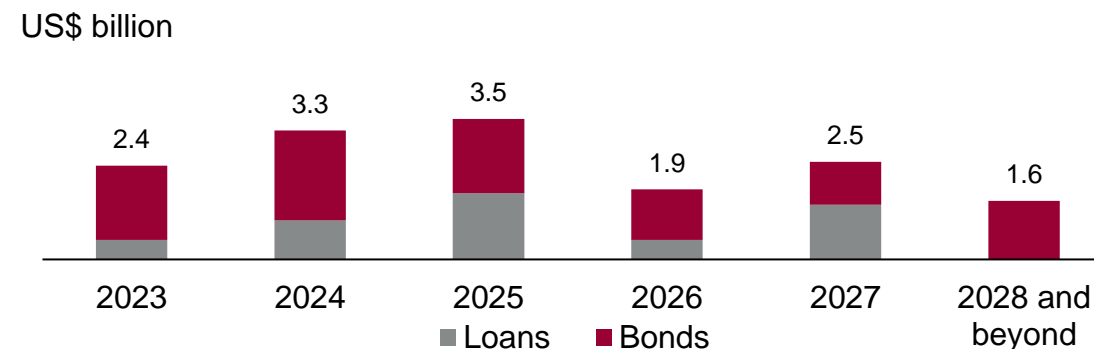
Outstanding debt amortises over a long term



Increasing unsecured funding



Debt maturity profile



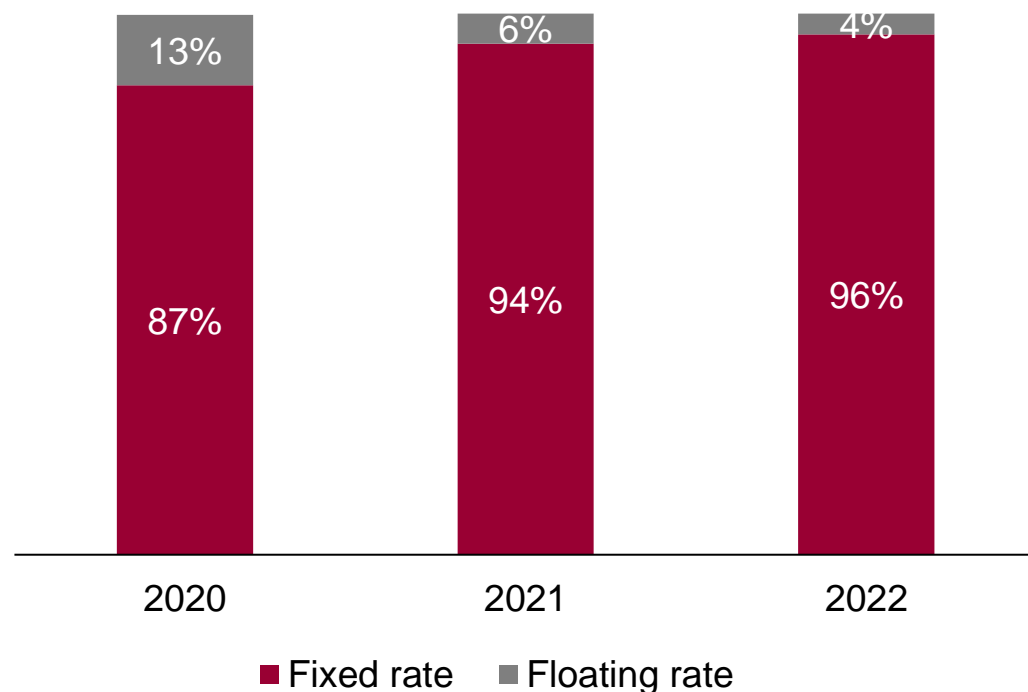
Borrowings predominantly unsecured

All data as at 31 December 2022 unless otherwise indicated
See Appendices - Endnotes

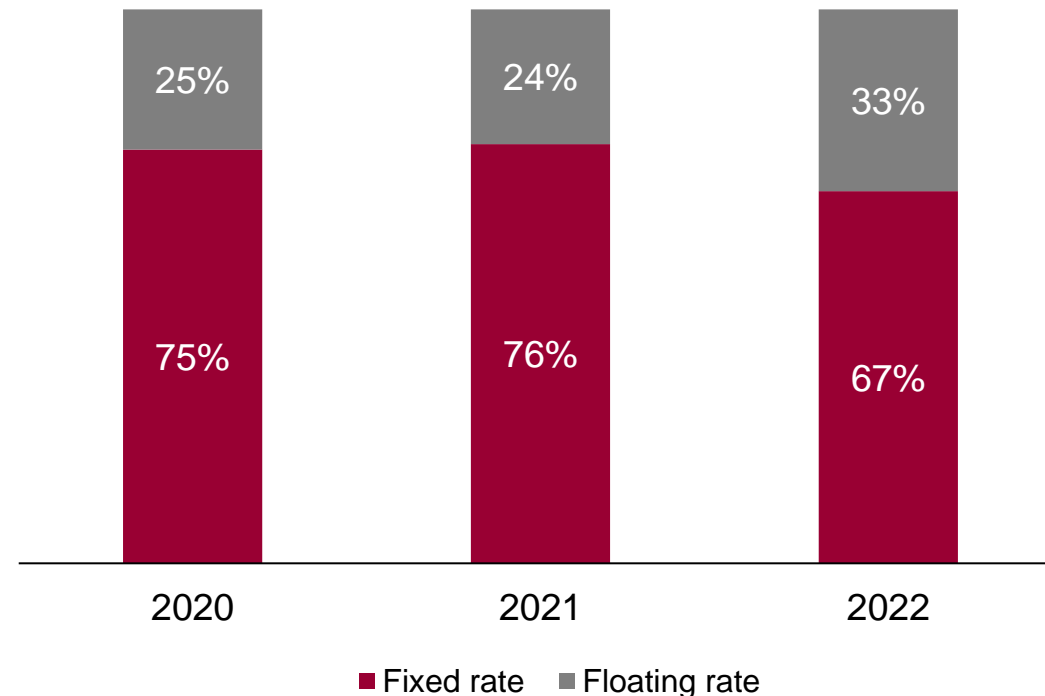
Fixed Rate Leases and Debt

Fixed rate leases dominate¹

By net book value



High proportion of fixed rate debt²



Continued asset and liability management to minimise impact of interest rate changes

All data as at 31 December 2022
See Appendices - Endnotes

ESG is a Key Focus

Environmental

- **100%** carbon neutral for direct emissions
- **100%** latest technology aircraft in the orderbook
- **More than 70%** of our owned fleet is latest technology aircraft
- **4.4** years average fleet age

Social

- **Supports Airlink** and other global and local NGOs
- **1,300** volunteer hours in local communities
- **More than 4,200** training hours across the company
- **50%** female representation in the workforce
- **20** nationalities across five offices

Governance

- **Three** female Board of Directors out of 11
- **Three** nationalities on the Board
- **30%** females in the management team
- **Nil** regulatory breaches
- **100%** completion of compliance training

ESG Committee chaired by Chief Operating Officer

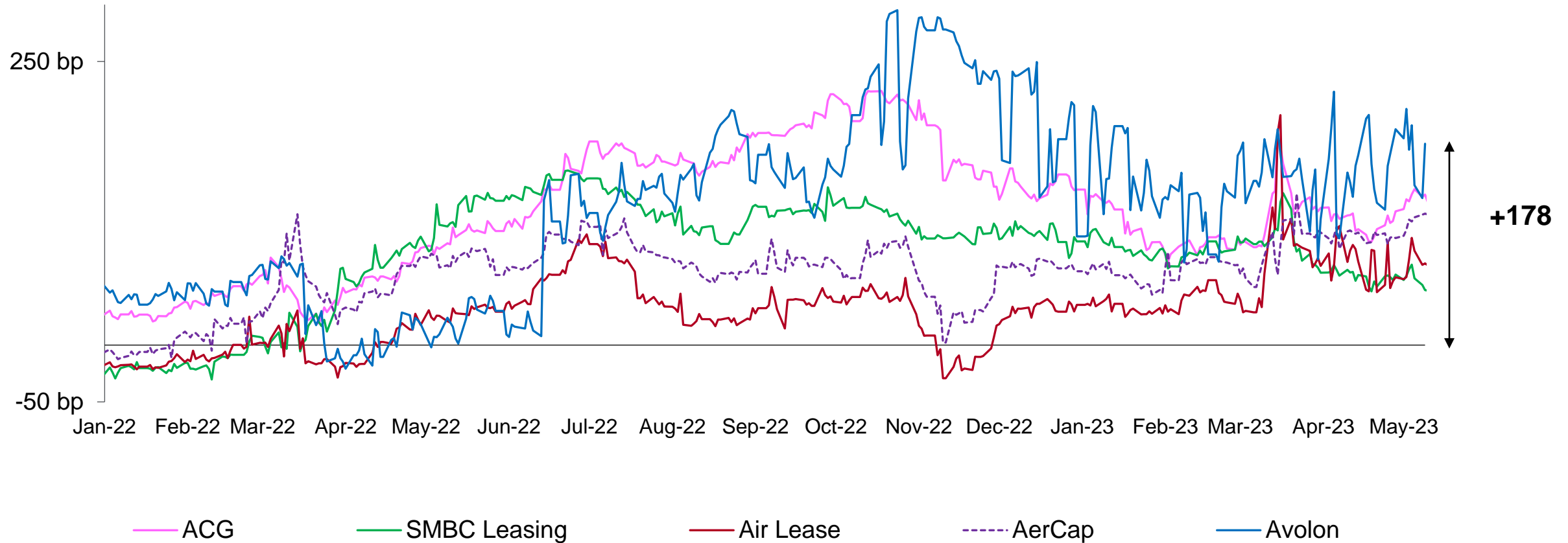
Aviation in a Low Carbon Environment

	2020	2025	2030	2035	2040	2045	2050
Commuter » 9-50 seats » < 60 minute flights » <1% of industry CO ₂	SAF	Electric and/or SAF	Electric and/or SAF	Electric and/or SAF	Electric and/or SAF	Electric and/or SAF	Electric and/or SAF
Regional » 50-100 seats » 30-90 minute flights » ~3% of industry CO ₂	SAF	SAF	Electric or Hydrogen fuel cell and/or SAF	Electric or Hydrogen fuel cell and/or SAF	Electric or Hydrogen fuel cell and/or SAF	Electric or Hydrogen fuel cell and/or SAF	Electric or Hydrogen fuel cell and/or SAF
Short haul » 100-150 seats » 45-120 minute flights » ~24% of industry CO ₂	SAF	SAF	SAF	SAF	Electric or Hydrogen combustion and/or SAF	Electric or Hydrogen combustion and/or SAF	Electric or Hydrogen combustion and/or SAF
Medium haul » 100-250 seats » 60-150 minute flights » ~43% of industry CO ₂	SAF	SAF	SAF	SAF	SAF	SAF	SAF potentially some Hydrogen
Long haul » 250+ seats » 150 minute + flights » ~30% of industry CO ₂	SAF	SAF	SAF	SAF	SAF	SAF	SAF

See Appendices - Endnotes

Historical G-Spread Differential vs. BOC Aviation

Historical G-Spread Differential vs. BOC Aviation



Spreads reflect relative credit strength

See Appendices - Endnotes



Endnotes (1)

- **SLIDE 3: Developments in 2023 YTD**
 1. Includes all commitments to purchase aircraft including those where an airline customer has the right to acquire the relevant aircraft on delivery
 2. Weighted by net book value of owned fleet as at 31 March 2023
 3. As at 31 December 2022
- **SLIDE 5: Popular and Fuel-Efficient Fleet**
 1. Includes all commitments to purchase aircraft including those where an airline customer has the right to acquire the relevant aircraft on delivery
 2. As at 31 December 2022
- **SLIDE 6: Strong Recovery in Passenger Demand Expected** - Source: Global Outlook for Air Transportation (June 2023), Tourism Economics/IATA Sustainability and Economics
- **SLIDE 7: Major Passenger Markets Have Broadly Recovered to Pre-Covid Levels-** Sources: China MoT (Air Pax YoY) TravelSky (Traffic), TSA (Throughput), Eurocontrol (Flights), AWN ADS-B (Flights)
- **SLIDE 9: Rising Aircraft Values as Utilisation Accelerates** – Sources: Ascend, BOC Aviation Analysis
- **SLIDE 10: Value of Deliveries to Exceed US\$125 Billion in 2025** – Source: BOC Aviation Analysis
- **SLIDE 11: Lessors Own 53% of the Aircraft Market Today** – Sources: Ascend, as at 31 March 2023, based on aircraft of 100+ seats. Fleet data for 2020 onwards includes aircraft in-service and aircraft additionally parked from end-2019 due to Covid-19 fleet grounding
- **SLIDE 12: Recent IG Lessor Bond Deals** – Source: Bloomberg
- **SLIDE 16: BOC Aviation – Who Are We?**
 1. By net book value of owned aircraft
 2. As at 31 December 2022
 3. Includes all commitments to purchase aircraft including those where an airline customer has the right to acquire the relevant aircraft on delivery
 4. Includes owned, managed and aircraft on order as at 31 March 2023
 5. Weighted by net book value of owned fleet as at 31 March 2023

Endnotes (2)

- **SLIDE 18: Core Competencies - BOC Aviation Track Record**

1. Since 1 January 2007
2. As at 31 December 2022
3. Includes repossessions and consensual early returns

- **SLIDE 19: An Improvement in 2H 2022 over 1H 2022**

1. Excluding the net impact of aircraft in Russia
2. Calculated as net cash flow from operating activities less finance expenses paid

- **SLIDE 20: Continued Resilient Performance**

1. Includes income arising from termination of leases with airlines in Russia
2. Calculated as net cash flow from operating activities less finance expenses paid
3. Excluding the net impact of the write-down of aircraft in Russia

- **SLIDE 21: Lease Rental Income Continues to Dominate Revenue**

1. Excludes income arising from termination of leases with airlines in Russia in 2022
2. Comprises aircraft depreciation and impairment charges (excludes the impairment of aircraft in Russia in 2022)

- **SLIDE 22: Lease Yields Improved in 2H 2022**

1. Calculated as operating lease rental income divided by average net book value of aircraft and multiplied by 100%. Semi-annual lease rate factors are calculated on an annualised basis
2. Calculated as the sum of finance expenses and capitalised interest, divided by average total indebtedness. Total indebtedness represents loans and borrowings before adjustments for deferred debt issue costs, fair values, revaluations and discounts/premiums to medium term notes. Semi-annual cost of debt is calculated on an annualised basis
3. Calculated as operating lease rental income less finance expenses apportioned to operating lease rental income, divided by average of aircraft net book value. Semi-annual net lease yields are calculated on an annualised basis

Endnotes (3)

- **SLIDE 23: Globally Diversified Lease Portfolio**
 1. Based on net book value (excluding off lease aircraft) and including aircraft subject to finance leases
 2. For certain airlines, the percentage includes leases to affiliated airlines whose obligations are guaranteed by the named airline
 3. Based on net book value of aircraft excluding aircraft subject to finance leases and including off lease aircraft
 4. Off lease aircraft are allocated to the region of the prospective operator if a lease commitment is in place or to the region of the prior operator if no lease commitment is in place
 5. Fleet utilisation is the total days on-lease in the period as a percentage of total available lease days in the period
- **SLIDE 24: Diverse Funding Channels Utilised in 2022**
 1. Calculated as net cash flow from operating activities less finance expenses paid
- **SLIDE 25: Strong Balance Sheet & Liquidity**
 1. Excludes aircraft on leases classified as finance leases
- **SLIDE 26: Flexible Capital Structure**
 1. Drawn debt only
- **SLIDE 27: Fixed Rate Leases and Debt**
 1. By net book value of aircraft including aircraft on leases classified as finance leases in accordance with IFRS 16 (Leases) and excluding aircraft off lease
 2. Represents the position net of any hedging
- **SLIDE 29: Aviation in a Low Carbon Environment** – Source: ATAG Waypoint 2050 Report
- **SLIDE 30: Historical G-Spread Differential vs. BOC Aviation** – Source: Bloomberg (9 May 2023)



30 *Years of
Excellence*

www.bocaviation.com

BOC Aviation Limited 79 Robinson Road #15-01 Singapore 068897 Phone +65 6323 5559
Incorporated in the Republic of Singapore with limited liability
Company Registration No. 199307789K